#### **BOARD OF DIRECTORS' REPORT**

## Dear Shareholders,

On behalf of the Board of Directors of Muscat City Desalination Company SAOG ("MCDC" or the "Company"), I am pleased to present the Directors' Report together with the unaudited financial statements of the Company for the six-month period ended on 30 June 2023.

# Health, Safety and Environment (HSE)

The HSE performance of the Company to date has been satisfactory, with no Lost Time Accidents ("LTA"). The operator entity, Muscat City Desalination Operations and Maintenance Company LLC ("MCDOMC") has completed 2679 days without any LTA since the plant's commercial operations commenced on 19 February 2016. Similarly, there were no environmental incidents for the same period.

## **Operations**

During the first half of 2023, the Company achieved a lower availability of 94.43%, as compared to 98.39% during the same period in 2022. The water dispatch during the first six months of 2023 was 32,696,414 m³, a decrease of 3.97% as compared to 34,050,370 m³ during the same period in 2022. The total forced outage rate for the six-month period ending on 30 June 2023 is 0.11% (30 June 2022: 0.34%).

### **Financial Results**

The Company's revenue for first half of 2023 was RO 9.056 million whilst the direct operating cost was RO 5.876 million. Accordingly, the gross profit for the period was RO 3.180 million, which is 1.2% higher as compared to the corresponding period last year. General and administrative expenses for the first half of 2023 was RO 0.476 million, which is higher by 12.3% as compared to the corresponding period last year. Finance costs for the first six months of 2023 was RO 1.409 million, which is 5.3% higher than the finance costs incurred for the corresponding period last year.

The Company recorded profit before tax (PBT) of RO 1.297 million which is 6.1% lower than the PBT for the same period last year. Overall, the Company achieved profit after tax of RO 1.092 million for the period as compared to profit after tax of RO 1.163 million for the corresponding period in 2022.

As at 30 June 2023, the share price of MCDC was 99 Baizas (30 June 2022: 113 Baizas).

Pursuant to the authority granted by the shareholders at the Annual General Meeting held on 23 March 2023, the Board of Directors, at its meeting held on 18 April 2023, have resolved the distribution of cash dividends of value 3.210 baizas per share out of the retained profits for the period ended 31 December 2022 to the shareholders who are registered in the Company's register as at 15 May 2023. The dividend was paid in May 2023.

### **Corporate Governance**

The Board of Directors and Management of the Company believe in the importance of the internal control system. The Company has a comprehensive system of internal controls in place. The Company has periodically carried out comprehensive review of its key internal policies and

procedures in order to ensure its compliance.

The Audit Committee has approved the Internal Audit Plan for 2023 which will be implemented throughout the year.

### **Information Security**

The Company has developed information technology ("IT") and security policy and procedures pursuant to the Capital Market Authority ("CMA") Circular No. E/1/2022 on Information Security Guidelines for Public Listed Companies. Some enhancements to the Company's IT systems and controls have been implemented, whereas some longer-term enhancement projects are being implemented.

During the second half of the financial year, assessments of the policy, procedures and IT infrastructures will be conducted by consultants who are accredited by the relevant authorities in Oman to ensure that the company's information security measures are robust, compliant with regulations, and effectively protect against potential threats and vulnerabilities.

The Internal Audit Unit will review the implementation of the enhancement projects with supervision by the Audit Committee.

#### **Future Outlook**

All reasonable and prudent measures have been and will continue to be taken by the Company to ensure high standards of health, safety and environmental compliance, and to sustain and improve reliability and availability going forward.

On behalf of the Board of Directors, I would like to extend our utmost appreciation and gratitude to His Majesty Sultan Haitham bin Tarik bin Taimur Al Said and His Government for their continued support and encouragement to the private sector by creating an environment that allows the Company to participate effectively in the growth of the Sultanate's economy and to contribute in the building of a strong nation.

Tamer Cankardes

Chairman of the Board